

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

Revenue Budget 2015/16 and Indicative Projections for 2016/17 to 2018/2019

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TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

OVERALL SUMMARY	2014/15 Original Budget £'000	2014/15 Revised Forecast £' 000	2015/16 Budget £' 000	2016/17 Indicative £' 000	2017/18 Indicative £' 000	2018/19 Indicative £' 000
Operational Summary						
Income	(10,337)	(10,656)	(10,785)	(10,836)	(10,928)	(11,140)
Expenditure						
Corporate	497	495	504	495	504	515
Bridge Operations	3,770	3,069	3,644	3,189	3,177	3,209
Ferry Operations	5,157	5,346	5,207	4,607	4,625	4,687
	9,424	8,910	9,355	8,291	8,306	8,411
Operating (Surplus)/Deficit	(913)	(1,746)	(1,430)	(2,545)	(2,622)	(2,729)
Interest on CC financing	850	813	906	1,090	1,258	1,275
Interest on Joint Committee balances	(13)	(13)	(13)	(13)	(13)	(13)
Capital Expenditure financed from Revenue	0	164	0	0	0	0
Contribution to CC MRP	933	955	975	1,008	1,221	1,381
Overall (Surplus)/Deficit on Undertaking	857	173	438	(460)	(156)	(86)
Reserve Balance brought forward	(3,214)	(4,307)	(4,134)	(3,696)	(4,156)	(4,312)
Reserve Balance carried forward	(2,357)	(4,134)	(3,696)	(4,156)	(4,312)	(4,398)

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

CORPORATE	2014/15 Original Budget £'000	2014/15 Revised Forecast £' 000	2015/16 Budget £' 000	2016/17 Indicative £' 000	2017/18 Indicative £' 000	2018/19 Indicative £' 000
<u>INCOME</u>						
Tolls						
Toll income - Bridge	(4,397)	(4,666)	(4,742)	(4,760)	(4,807)	(4,945)
Toll income - Ferry	(608)	(606)	(606)	(606)	(606)	(606)
Concessionary toll income - Bridge	(3,881)	(3,961)	(4,011)	(4,041)	(4,082)	(4,152)
Concessionary toll income - Ferry	(516)	(514)	(514)	(514)	(514)	(514)
	(9,402)	(9,747)	(9,873)	(9,921)	(10,009)	(10,217)
Other						
Tag Account Fee	(506)	(506)	(506)	(506)	(506)	(506)
Saltash Tunnel control	(318)	(300)	(303)	(306)	(309)	(312)
Tag statements	(14)	(6)	(6)	(6)	(6)	(6)
Other income	(97)	(97)	(97)	(97)	(98)	(99)
	(935)	(909)	(912)	(915)	(919)	(923)
TOTAL INCOME	(10,337)	(10,656)	(10,785)	(10,836)	(10,928)	(11,140)
<u>EXPENDITURE</u>						
Other Expenditure						
Support services	47	27	27	28	28	29
Tag statements	52	51	52	53	54	55
Purchase of tags	312	311	317	324	330	338
Bank charges	58	58	59	60	61	62
Internal Audit fees	8	8	8	8	8	8
External Audit fees	10	10	10	11	11	11
Consultants	10	30	31	11	12	12
TOTAL EXPENDITURE	497	495	504	495	504	515

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BRIDGE OPERATIONS	2014/15 Original Budget £'000	2014/15 Revised Forecast £' 000	2015/16 Budget £' 000	2016/17 Indicative £' 000	2017/18 Indicative £' 000	2018/19 Indicative £' 000
Employees						
Salaries and wages	836	798	872	881	896	906
Agency staff	38	88	19	19	19	19
Indirect employee expenses	20	19	19	20	20	20
Premises						
Repair and maintenance - buildings & grounds	349	141	71	73	69	71
Repair and maintenance - bridge & infrastructure	347	372	425	353	360	368
Bridge & gantry inspections	719	249	733	278	284	289
Energy costs, water, rent and rates	57	69	61	64	54	55
Insurances	72	80	81	83	85	86
Other premises costs	10	12	13	13	13	13
Transport Related Expenses						
Staff travel	18	20	20	20	20	20
Supplies & Services						
Operational expenses	287	328	345	331	326	331
Office expenses	209	184	244	301	264	269
Toll collection & banking	482	487	496	506	516	527
Breakdown recovery	184	143	145	146	148	149
Other expenses	73	42	43	43	44	26
Support service charges						
	69	37	57	58	59	60
Net Expenditure - Bridge Operations	3,770	3,069	3,644	3,189	3,177	3,209

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

FERRY OPERATIONS	2014/15 Original Budget £'000	2014/15 Revised Forecast £' 000	2015/16 Budget £' 000	2016/17 Indicative £' 000	2017/18 Indicative £' 000	2018/19 Indicative £' 000
Employees						
Salaries and wages	2,696	2,690	2,657	2,681	2,718	2,743
Agency staff	31	74	25	26	26	27
Indirect employee expenses	62	72	63	64	65	67
Premises						
Repair and maintenance - buildings & grounds	102	106	87	84	86	88
Energy costs, water, rent and rates	77	81	78	80	81	83
Other premises costs	53	58	58	60	61	62
Transport Related Expenses						
Staff travel	30	29	30	30	31	32
Supplies & Services						
Repair & maintenance - ferries & infrastructure	578	748	680	744	709	723
Annual refit - ferries	710	670	684	0	0	0
Fuel costs (Marine Gas Oil)	256	231	236	241	246	251
Insurances	124	130	132	135	138	140
Operational expenses	251	231	221	208	202	205
Office expenses	129	142	167	165	168	172
Other expenses	16	34	21	20	24	23
Support service charges						
	42	50	68	69	70	71
Net Expenditure - Ferry Operations	5,157	5,346	5,207	4,607	4,625	4,687

Variations between the Revised 2014/15 and 2015/16 Original Estimates

The variation of £0.297m between the revised estimated overall net deficit for 2014/2015 of £0.141m and the 2015/2016 estimated overall net deficit of £0.438m is accounted for as follows:

	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Corporate			
Inflation for prices (net)	6		
Increase in Cash Toll (Bridge), 1% infl. + £30k to offset reduction from Main Joint Replacement in 14/15	(77)		
Increase in Tag Toll (Bridge), 1% Infl. +£10k to offset reduction from Main Joint Replacement in 14/15	(49)		
	<hr/>	(120)	
Bridge			
Increases for pay awards, increments etc. & move from Agency to direct employment of staff	4		
Reduction in R&M Building maintenance following the approval of the Bridge Office Development	(30)		
Reduction in required Grounds Maintenance	(40)		
Small Increase in R&M at the Bridge	10		
Increase in R&M Painting	35		
R&M Bridge & Gantry Inspections work scheduled for 15/16	470		
Reduction in Electricity	(10)		
Air Travel budget brought back to normal level	(1)		
Increase in Health & Safety Equipment	7		
Upgrading of CCTV with IP system and back up	15		
New technology and replacement video system required for Toll Equipment	40		
Removal of Professional Fees to a contingency level	(50)		
Digitisation project in respect of photocopying & printing, deferred from 14/15	45		
Minor reduction in IT budgets	(4)		
Sharepoint development across the organisation (Hardware Support)	15		
Inflation for goods and services	49		
Small increase in conference and hotel expenses, in relation to Tolling	2		
Provision for increase in Finance SLA charge, to market levels	18		
	<hr/>	575	
Ferry			
Overall reduction in direct employee costs	(33)		
Reduction in Agency as do not require a Refit Superintendent for 15/16	(49)		
Reduction of other Employee Expenses, as only a minimum level is required	(11)		
Reduction in R&M Buildings Planned in respect of the shop/snack bar/reception	(26)		
Replacement office security system	5		
Reduction in cost of Gas	(5)		
Removal of the requirement for a ferry chain for this year	(80)		
Cost of carrying out a live emergency exercise	13		
Upgrading of CCTV with IP system and back up	20		
Removal of the provision to replace toll collection equipment during 14/15	(50)		
Minor increase in Toll Cash Handling charges anticipated	3		
Minor increase in Photocopying and Printing, as move to digitisation	2		
Minor reduction in IT budgets	(3)		
Sharepoint development across the organisation (Hardware Support)	15		
New Fibre Line Connections required	8		
Reduction in Professional Fees to normal levels	(14)		
Inflation for goods and services	48		
Provision for increase in Finance SLA charge, to market levels	18		
	<hr/>	(139)	
Change in Operational (Surplus)/Deficit			316
Other			
No assumptions have been made in respect of funding Capital from Revenue for future years		(164)	
Interest payments on capital financing		93	
Contribution to CC MRP		20	
		<hr/>	(51)
			<hr/> <hr/> 265

* Highlighted lines denote where variations are included in the written report

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

Capital Programme 2014/2015 to 2018/2019

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

CAPITAL PROGRAMME	Actual Payments to 2013/14 £'000	Estimated Payments 2014/15 £'000	Estimated Payments 2015/16 £'000	Estimated Payments 2016/17 £'000	Estimated Payments 2017/18 £'000	Estimated Payments 2018/19 £'000	Estimated Final Cost Total £'000
Completed Schemes							
Rendel Park	205	0	0	0	0	0	205
Ferry Infrastructure	3,890	0	0	0	0	0	3,890
Electronic Tolling	5,331	0	0	0	0	0	5,331
Advance Signing	116	0	0	0	0	0	116
Ferry Marshalling Area	22	0	0	0	0	0	22
Bridge Office Feasibility Study	9	0	0	0	0	0	9
Bridge Car Park	4	0	0	0	0	0	4
Bridge Anchorage Chambers	73	0	0	0	0	0	73
Ferry Car Park Improvements	21	0	0	0	0	0	21
Gantry Chain Tunnel Replacement	261	0	0	0	0	0	261
Rendel Park - Phase 2	146	8	0	0	0	0	154
Bridge Resurfacing Works - Phase 1	720	0	0	0	0	0	720
Illuminated Road Studs	600	0	0	0	0	0	600
Storage Building Devonport	54	0	0	0	0	0	54
Ferry Sewage Treatment Plant	177	73	0	0	0	0	250
Current Programme							
Footpath 24 Reinstatement	21	9	0	0	0	0	30
Bridge Access Works	100	550	29	0	0	0	679
Bridge WIM	0	80	0	0	0	0	80
Bridge Handstrands	14	0	0	0	0	0	14
Bridge Protective Coating	203	375	1,330	1,330	1,330	0	4,568
Plaza Canopy Access Works	21	19	0	0	0	0	40
Bridge Main Joint Replacement	0	500	0	0	0	0	500
Bridge Half Joint Replacement	2	0	100	0	0	0	102
Bridge Structural Monitoring System	0	10	90	0	0	0	100
Rendel Park - Sea Wall Stabilisation	0	38	0	0	0	0	38
Bridge Office Development	0	133	1,256	1,938	0	0	3,327
Future Programme (Not approved)							
Bridge Resurfacing Works - Phase 2	0	0	0	2,000	2,000	0	4,000
Bridge Deck Waterproofing/drainage Improvements	0	0	1,000	1,000	0	0	2,000
TOTAL CAPITAL PROGRAMME	11,990	1,795	3,805	6,268	3,330	0	27,188
FINANCING							
Prudential Borrowing	10,340	1,631	3,805	6,268	3,330	0	25,374
Capital Receipts	20	0	0	0	0	0	20
Revenue Financing	1,630	164	0	0	0	0	1,794
TOTAL FINANCING	11,990	1,795	3,805	6,268	3,330	0	27,188

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

**Statement of Estimated Reserves
for 2014/2015 to 2018/2019**

TAMAR BRIDGE AND TORPOINT FERRY JOINT COMMITTEE

	2014/15 Original Budget £'000	2014/15 Revised Forecast £' 000	2015/2016 Budget £' 000	2016/17 Indicative £' 000	2017/18 Indicative £' 000	2018/19 Indicative £' 000
RESERVES AND PROVISIONS						
RESERVES						
General Reserve						
Balance brought forward	(3,214)	(4,307)	(4,134)	(3,696)	(4,156)	(4,312)
Net movement for year	857	173	438	(460)	(156)	(86)
Balance Carried Forward	(2,357)	(4,134)	(3,696)	(4,156)	(4,312)	(4,398)